



KEONG HONG HOLDINGS LIMITED

(UEN 200807303W)

(Incorporated in the Republic of Singapore)

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Eighteenth Annual General Meeting (“AGM” or “Meeting”) of Keong Hong Holdings Limited (the “Company”) will be held at Banquet Hall, Sembawang Country Club, 249 Sembawang Road, Singapore 758352 on Tuesday, 31 March 2026 at 10.30 a.m. for the purpose of transacting the following business:

AS ORDINARY BUSINESS

1. To receive and adopt the Directors’ Statement and Audited Financial Statements for the financial year ended 30 September 2025 and the Auditor’s Report thereon. **Resolution 1**
2. To approve the proposed Directors’ Fees of S\$237,250 for the financial year ended 30 September 2025. (2024: S\$161,667) **Resolution 2**
3. To approve the payment of Directors’ Fees of S\$54,850 for the period from 1 October 2025 to 31 March 2026 *[See Explanatory Note (a)]* **Resolution 3**
4. To re-elect Mr Xu Quanqiang, who is retiring by rotation as a Director pursuant to Article 117 of the Company’s Constitution *[See Explanatory Note (b)]* **Resolution 4**
5. To record the retirement of the following Directors pursuant to Article 117 of the Company’s Constitution at the conclusion of the AGM:–
 - (i) Mr Chong Wai Siak *[See Explanatory Note (c)]*
 - (ii) Mr Koh Tee Huck Kenneth *[See Explanatory Note (d)]*
6. To re-appoint Forvis Mazars LLP as Auditor of the Company and to authorise the Directors to fix their remuneration. **Resolution 5**

AS SPECIAL BUSINESS

To consider and, if thought fit, to pass, with or without modifications, the following Ordinary Resolution:

7. **Share Issue Mandate** **Resolution 6**

“That pursuant to Section 161 of the Companies Act 1967 (Singapore) (the “Act”) and Rule 806 of the Listing Manual of the Singapore Exchange Securities Trading Limited (the “SGX-ST”) (“Listing Manual”), the Directors of the Company be authorised and empowered to:

 - (a) allot and issue shares in the capital of the Company (“Shares”) whether by way of rights, bonus or otherwise; and/or
 - (b) make or grant offers, agreements or options (collectively, “Instruments”) that might or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into Shares, at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit pursuant to Section 161 of the Act and Rule 806 of the Listing Manual; and
 - (c) issue Shares in pursuance of any Instruments made or granted by the Directors while this Resolution was in force, notwithstanding that the authority conferred by this Resolution may have ceased to be in force at the time of such issuance of Shares,

provided that:

- (1) the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of the Instruments, made or granted pursuant to this Resolution), shall not exceed fifty per cent (50%) of the total number of issued Shares (excluding treasury shares and subsidiary holdings) (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of Shares to be issued other than on a pro-rata basis to existing shareholders of the Company shall not exceed twenty per cent (20%) of the total number of issued Shares (excluding treasury shares and subsidiary holdings) (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (1) above, the percentage of total issued Shares shall be based on the total issued Shares (excluding treasury shares and subsidiary holdings) at the time this Resolution is passed, after adjusting for:
 - (i) new Shares arising from the conversion or exercise of any convertible securities;
 - (ii) new Shares arising from exercising of share options or vesting of share awards outstanding and/or subsisting at the time of the passing of this Resolution, provided the share options or share awards (as the case may be) were granted in compliance with Part VIII of Chapter 8 of the Mainboard Rules; and
 - (iii) any subsequent bonus issue, consolidation or sub-division of Shares.
- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Mainboard Rules for the time being in force (unless such compliance has been waived by the SGX-ST), all applicable legal requirements under the Act and the Constitution for the time being of the Company; and
- (4) the authority conferred by this Resolution shall, unless revoked or varied by the Company in general meeting, continue to be in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required by law to be held, whichever is the earlier.”
[See Explanatory Note (e)]

By Order of the Board

Lim Guek Hong
Company Secretary

16 March 2026
Singapore

Explanatory Notes:

- (a) The Directors' Fees of \$54,850, if approved, will be paid to Mr Chong Wai Siak and Mr Koh Tee Huck Kenneth, who will retire at the forthcoming AGM. Each of them will receive Directors' fees of \$27,425 for the period from 1 October 2025 to 31 March 2026.
- (b) Detailed Information pursuant to Rule 720(6) of the Listing Manual of the SGX-ST on Mr Xu Quanqiang can be found on pages 134 and 135 of the Annual Report.
- (c) In relation to item 5(i) above, Mr Chong Wai Siak, who is due for retirement by rotation pursuant to Article 117 of the Company's Constitution at the forthcoming AGM, will not be seeking re-election. Mr Chong Wai Siak will retire from the Board of Directors at the conclusion of the AGM. He will also relinquish his positions as the Chairman of the Remuneration Committee and a member of the Audit Committee and Nominating Committee.
- (d) In relation to item 5(ii) above, Mr Koh Tee Huck Kenneth, who is due for retirement by rotation pursuant to Article 117 of the Company's Constitution at the forthcoming AGM, will not be seeking re-election. Mr Koh Tee Huck Kenneth will retire from the Board of Directors at the conclusion of the AGM. He will also relinquish his positions as the Chairman of the Nominating Committee and a member of the Audit Committee and Remuneration Committee.
- (e) The Ordinary Resolution 6 proposed in item 7 above, if passed, will empower the Directors of the Company from the date of this AGM until the date of the next annual general meeting of the Company, or the date by which the next annual general meeting of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting whichever is the earlier, to allot and issue Shares and/or the convertible securities. The aggregate number of Shares (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) which the Directors may allot and issue under this Resolution, shall not exceed fifty per cent (50%) of the total issued Shares (excluding treasury shares and subsidiary holdings), of which the aggregate number of Shares and/or convertible securities other than on a pro-rata basis to all existing shareholders of the Company shall not exceed twenty per cent (20%) of the total issued Shares (excluding treasury shares and subsidiary holdings).

Notes:

1. Conduct of Meeting

The AGM will be held, in a wholly physical format, at the venue, date and time stated above. Members, including CPF and SRS investors, and (where applicable) duly appointed proxies or representatives will be able to ask questions and vote at the AGM by attending the AGM in person. There will be no option for shareholders to participate virtually.

2. Annual Report 2025, Notice of AGM and Proxy Form

Documents relating to the business of the AGM which comprise the Company's Annual Report 2025, Notice of AGM and Proxy Form have been published on SGX website at <https://www.sgx.com/securities/company-announcements> and the Company's website at <https://www.keonghong.com/newsroom.html>. Printed copies of this Notice and the accompanying Proxy Form will be despatched by post to the Members accordingly.

Members may request for printed copies of the Annual Report 2025 of the Company by completing and submitting the request form sent to them by post together with printed copies of this Notice of AGM and the accompanying proxy form, no later than 24 March 2026 to the Company's Share Registrar, B.A.C.S. Private Limited at 77 Robinson Road, #06-03, Robinson 77, Singapore 068896.

3. Submission of Questions relating to the Agenda of the AGM

Members, including CPF and SRS investors, can submit questions relating to the business of the AGM in advance by **5.00 p.m. on 24 March 2026**:

- (a) by post to the Company's registered address at 20 Chin Bee Drive, Singapore 619866; or
- (b) via email at ir@keonghong.com.

When submitting questions by post or via email, members should provide the following details; (i) the member's full name; (ii) his/her/its identification/registration number; (iii) contact for verification purposes; and (iv) the manner in which the member holds shares in the Company (e.g. via CDP, CPF, SRS and/or scrip), for verification purposes.

4. Publication of Responses

The Company will endeavour to address all substantial and relevant questions (which are related to the resolutions to be tabled for approval at the AGM) received from members by publishing its responses to such questions on the Company's corporate website at <https://www.keonghong.com/newsroom.html> and the SGX website at <https://www.sgx.com/securities/company-announcements>, at least 48 hours prior to the deadline for the submission of Proxy Form, or at AGM.

If there are any relevant and subsequent questions received after the deadline for submission of questions on **24 March 2026**, the Company will address them during the AGM. For questions which are addressed during the AGM, the responses to such questions will be included in the minutes of AGM which will be published on the SGX website and the Company's website within one (1) month after the date of AGM.

5. Submission of Proxy Forms

- (a) The instrument appointing proxy(ies) must be submitted to the Company in the following manner:
 - (i) If submitted by post, be lodged at the office of the Company's Share Registrar, B.A.C.S Private Limited, at 77 Robinson Road, #06-03, Robinson 77, Singapore 068896; or
 - (ii) If submitted electronically, be submitted via email to the Company's Share Registrar at main@zicoholdings.comin either case, by **10.30 a.m. on 28 March 2026**, being 72 hours before the time appointed for holding the AGM.
- (b) Members are strongly encouraged to submit the completed proxy form electronically.
- (c) CPF/SRS investors who hold the Company's shares:
 - (i) may vote at the AGM if they are appointed as proxies by their respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operations if they have any queries regarding their appointment as proxies; or
 - (ii) may appoint the Chairman of the Meeting as proxy to vote on their behalf at the AGM, in which case they should approach their respective CPF Agent Banks or SRS Operators to submit their votes by **5.00 p.m. on 19 March 2026**.
- (d) The instrument of proxy must be signed by the appointor or his attorney duly authorised in writing. In the case of joint shareholders, all holders must sign the instrument of proxy.

Personal data privacy:

By submitting an instrument appointing proxy/proxies to attend, speak and vote at the AGM and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of the appointment of proxy/proxies for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, take-over rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy/proxies and/or representative(s) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy/proxies and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy/proxies and/or representative(s) for the Purposes (the "Warranty"), and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of Warranty. Photographic, sound and/or video recordings of the Meeting may be made by the Company for record keeping and to ensure the accuracy of the minutes to be prepared for the Meeting. Accordingly, the personal data of a member of the Company (such as his name, his presence at the Meeting and any questions he may raise or motions he may propose/second) may be recorded by the Company for such purpose.

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